

**Tip:** Data is from the TPON Enhanced Risk Template Module Questionnaire. Select an agency to view its risk ratings and distribution. The agency drop-down syncs with 'Internal Notes.' To export as a PDF, go to **Export ► PDF ► Only export current page.**  
**Please clear the "Risk Package Year" slicer if you do not see your Agency Name in the 'Agency Name' slicer.**

**Agency Name**  
 Children's Aid Society of Stormont, Dundas & Glengarry

**Risk Package Year**  
 All

**Risk Rating Score - Weighted % of Hs**  
 Overall system generated risk rating is based on sum of 'Weighted % of Hs'. See tables below for detail.

**3.7%**

**Overall System Generated Risk Rating**  
 This 'Overall Risk' score reflects the rating generated from TPON

**Low**

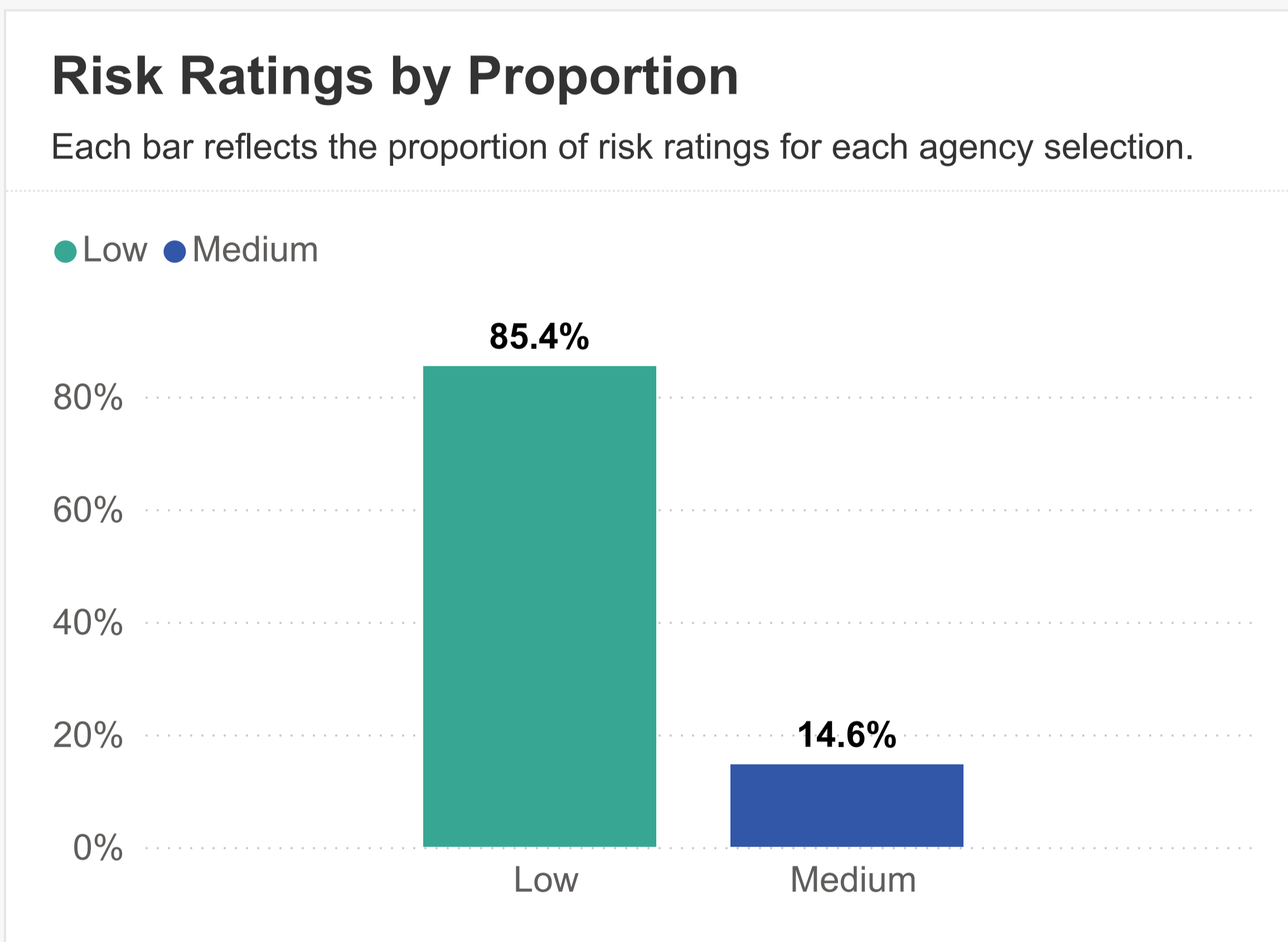
**Recommended Override Risk Rating**  
 This 'Recommended Risk' score reflects the rating assigned by the Ministry

**Risk Rating Scoring**  
 Chart displays question distribution across risk ratings. Overall system generated risk rating is based on sum of 'Weighted % of Hs'. Refer to legend. (Weighted % of Hs = % of Criteria \* Weight)

Criteria Risk Rating	Questions	% of Criteria	Weight	Weighted % of Hs
Medium	6	14.6%	0.25	3.7%
Low	35	85.4%	0.00	0.0%
<b>Total</b>	<b>41</b>	<b>100.0%</b>		

**Legend: Risk Rating Scoring**  
 This table describes the Overall system generated risk rating scoring range.

Overall Risk Rating	Weighted % of Hs - Range
High	30+%
Medium - High	20 to 30%
Medium	10 to 20%
Low	0 to 10%



**Risk Ratings by Risk Category**  
 This chart illustrates how risk ratings are distributed across risk categories.

Risk Category	High	Medium-High	Medium	Low
Emergency Management				4
Financial			3	5
Governance				7
Human Resources / People				6
Information & Information Technology				4
Legal			3	2
Program Design & Delivery				4
Reputational				3
<b>Total</b>			<b>6</b>	<b>35</b>

**Questionnaire Details**

**Risk Assessment Questionnaire Details**  
 This table provides a granular response/risk rating breakdown of the questionnaire criteria for the selected agency

RiskCategory	Criteria	Risk Rating	Impact	Likelihood
3 Financial	Financial controls, forecasts, and planning	Medium	Major	Unlikely
3 Financial	Financial health, and viability based on ministry analysis	Medium	Critical	Unlikely
3 Financial	Manage funding in regards to recoveries/deficits	Medium	Major	Unlikely
3 Legal	Fines, Penalties and Liabilities	Medium	Moderate	Unlikely
3 Legal	Licensing and Legislation	Medium	Major	Unlikely
3 Legal	Pending Legal Actions	Medium	Moderate	Unlikely
4 Emergency Management	Business Continuity Plan	Low	Moderate	Rare
4 Emergency Management	Business Continuity Plan Review Process	Low	Moderate	Rare
4 Emergency Management	Frequency/impact of service disruptions	Low	Moderate	Rare
4 Emergency Management	IPAC Policies and Procedures	Low	Moderate	Rare
4 Financial	Complete and timely financial reports to the ministry	Low	Moderate	Rare
4 Financial	Financial policies and procedures to support prudent resource management	Low	Moderate	Rare
4 Financial	Financial risk raised by third party reviews	Low	Moderate	Rare
4 Financial	Funding from other funders that affect MCCSS service delivery	Low	Major	Rare
4 Financial	Protocols to identify fraud or misconduct	Low	Major	Rare
4 Governance	Board effectiveness, capability and capacity	Low	Minor	Rare
4 Governance	Board orientation/training	Low	Minor	Rare
4 Governance	Board performance assessment	Low	Minor	Rare
4 Governance	ED/CEO performance assessment	Low	Minor	Rare
4 Governance	Role differentiation between Board and ED/CEO	Low	Moderate	Rare
4 Governance	Roles, responsibilities, mission and mandate	Low	Moderate	Rare
4 Governance	Strategic Planning	Low	Moderate	Rare
4 Human Resources / People	Bargaining Agent Relationship	Low	Moderate	Rare
4 Human Resources / People	Competencies and Skills	Low	Moderate	Rare
4 Human Resources / People	IPAC Training	Low	Moderate	Rare
4 Human Resources / People	Staffing Recruitment and Retention	Low	Moderate	Rare
4 Human Resources / People	Succession Planning and Change Management Strategies	Low	Minor	Rare
4 Human Resources / People	Training Policies	Low	Minor	Rare
4 Information & Information Technology	Data Security, backup & retention	Low	Minor	Rare
4 Information & Information Technology	Data Security, breaches	Low	Major	Rare
4 Information & Information Technology	Data Security, cyber-crime	Low	Moderate	Rare
4 Information & Information Technology	Operational Stability	Low	Moderate	Rare
4 Legal	Legal Concerns or Alleged Improprieties	Low	Moderate	Rare
4 Legal	Policies and Procedures (Legislation)	Low	Minor	Rare
4 Program Design & Delivery	Accessibility and Inclusion	Low	Minor	Rare
4 Program Design & Delivery	Continuous improvement of client outcomes to protect the health, safety, and wellbeing of clients	Low	Moderate	Rare
4 Program Design & Delivery	Program reporting and performance measures	Low	Moderate	Rare
4 Program Design & Delivery	Service policies for continuous improvement	Low	Moderate	Rare
4 Reputational	Collaboration with other organizations and local community partners	Low	Minor	Rare
4 Reputational	Media inquiries and releases	Low	Moderate	Rare
4 Reputational	Response to complaints	Low	Moderate	Rare