Financial Statements of

THE CHILDREN'S AID SOCIETY OF THE UNITED COUNTIES OF STORMONT, DUNDAS AND GLENGARRY

Year ended March 31, 2018

Financial Statements

Year ended March 31, 2018

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INDEPENDENT AUDITORS' REPORT

To the Board of Directors of The Children's Aid Society of the United Counties of Stormont, Dundas and Glengarry

We have audited the accompanying financial statements of The Children's Aid Society of the United Counties of Stormont, Dundas and Glengarry, which comprise the statement of financial position as at March 31, 2018, the statements of operations and changes in fund balances and cash flows for the year then ended, and notes, comprising a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on our judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, we consider internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.



We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements present fairly, in all material respects, the financial position of The Children's Aid Society of the United Counties of Stormont, Dundas and Glengarry as at March 31, 2018, its results of operations, its cash flows and its remeasurement gains and losses for the year ended March 31, 2018 in accordance with Canadian public sector accounting standards.

Chartered Professional Accountants, Licensed Public Accountants

Kingston, Canada

KPMG LLP

June 6, 2018

Statement of Financial Position

March 31, 2018, with comparative information for 2017

| | Operating | | General | | Program | | | | 2018 | | 2017 |
|--|--|-----------|--|-----------|---|-----------|------------------------------|-----------|---|----------|---|
| | Fund | | Fund | | Funds | | Trusts | | Total | | Tota |
| | | | | (Sc | chedule A) | | | | | | |
| Assets | | | | | | | | | | | |
| Current assets: | | | | | | | | | | | |
| Cash \$ Restricted cash | - | \$ | 21,385 | \$ | 3,997 | \$ | - | \$ | 25,382 | \$ | 24,164 |
| (notes 6 and 7) | 9,546 | | _ | | _ | | 1,044,624 | | 1,054,170 | | 1,164,27 |
| Accounts receivable (note 2) | 410,889 | | _ | | _ | | _ | | 410,889 | | 1,349,13 |
| Prepaid expenses | 241,068 | | _ | | _ | | _ | | 241,068 | | 263,589 |
| | 661,503 | | 21,385 | | 3,997 | | 1,044,624 | | 1,731,509 | | 2,801,15 |
| Capital assets (note 3) | 3,483,217 | | _ | | _ | | - | | 3,483,217 | | 3,654,15 |
| 9 | 4,144,720 | \$ | 21,385 | \$ | 3,997 | \$ | 1,044,624 | \$ | 5,214,726 | \$ | 6,455,308 |
| Current liabilities: | 000.740 | • | | • | | • | | • | 000 740 | Φ. | 740.40 |
| D = - | 233,716 | Φ. | | • | | • | | Φ. | 222 746 | Φ. | 713,420 |
| Bank indebtedness (note 5) \$ Accounts payable and | 233,710 | \$ | _ | \$ | _ | \$ | _ | \$ | 233,716 | Ф | 110,42 |
| Accounts payable and | | \$ | _ | \$ | _ | \$ | _ _ | \$ | | Ф | |
| Accounts payable and accrued liabilities (note 4) Agency obligations (note 7(a)) | 1,285,699 | \$ | - | \$ | - - - | \$ | _ _ 545,213 | \$ | 1,285,699 554,759 | Ф | 1,746,57 |
| Accounts payable and accrued liabilities (note 4) Agency obligations (note 7(a)) Agency funds held in trust | 1,285,699 | \$ | - | \$ | - - - | \$ | , | \$ | 1,285,699 554,759 | Φ | 1,746,576 736,409 |
| Accounts payable and accrued liabilities (note 4) Agency obligations (note 7(a)) | 1,285,699 9,546 | \$ | - - - | \$ | - - - | \$ | 545,213 50,786 448,625 | \$ | 1,285,699 | Φ | 1,746,576 736,409 131,946 |
| Accounts payable and accrued liabilities (note 4) Agency obligations (note 7(a)) Agency funds held in trust (note 7(b)) | 1,285,699 9,546 | * | - - - - | \$ | - - - - | * | 50,786 | * | 1,285,699 554,759 50,786 | • | 1,746,570 736,409 131,940 295,92 |
| Accounts payable and accrued liabilities (note 4) Agency obligations (note 7(a)) Agency funds held in trust (note 7(b)) | 1,285,699 9,546 — — | * | - - - - - | \$ | - - - - - | * | 50,786 448,625 | * | 1,285,699 554,759 50,786 448,625 | • | 1,746,576 736,409 131,946 295,92 3,624,272 |
| Accounts payable and accrued liabilities (note 4) Agency obligations (note 7(a)) Agency funds held in trust (note 7(b)) Deferred revenue (note 6) | 1,285,699 9,546 — — — 1,528,961 | * | - - - - - | * | - - - - - | * | 50,786 448,625 | * | 1,285,699 554,759 50,786 448,625 2,573,585 | . | 1,746,576 736,409 131,940 295,92 3,624,272 1,710,379 |
| Accounts payable and accrued liabilities (note 4) Agency obligations (note 7(a)) Agency funds held in trust (note 7(b)) Deferred revenue (note 6) Deferred contributions (note 9) Fund balances: Invested in capital assets (note 8) | 1,285,699 9,546 — — — 1,528,961 | * | - - - - - | * | - - - - - | * | 50,786 448,625 | * | 1,285,699 554,759 50,786 448,625 2,573,585 1,615,160 1,868,057 | | 1,746,576 736,409 131,940 295,92 3,624,272 1,710,379 |
| Accounts payable and accrued liabilities (note 4) Agency obligations (note 7(a)) Agency funds held in trust (note 7(b)) Deferred revenue (note 6) Deferred contributions (note 9) Fund balances: Invested in capital assets | 1,285,699 9,546 — — 1,528,961 1,615,160 | * | _ _ _ _ _ _ _ 21,385 | * | - - - - - - 3,997 | * | 50,786 448,625 | * | 1,285,699 554,759 50,786 448,625 2,573,585 1,615,160 | . | 1,746,570 736,409 131,940 295,92 3,624,273 1,710,379 1,943,774 24,164 |
| Accounts payable and accrued liabilities (note 4) Agency obligations (note 7(a)) Agency funds held in trust (note 7(b)) Deferred revenue (note 6) Peferred contributions (note 9) Fund balances: Invested in capital assets (note 8) | 1,285,699 9,546 — — 1,528,961 1,615,160 | | _ _ _ _ _ _ 21,385 | * | _ _ _ _ _ _ _ 3,997 _ | \$ | 50,786 448,625 | \$ | 1,285,699 554,759 50,786 448,625 2,573,585 1,615,160 1,868,057 | Þ | 1,746,570 736,400 131,940 295,92 3,624,270 1,710,370 1,943,774 24,164 |
| Accounts payable and accrued liabilities (note 4) Agency obligations (note 7(a)) Agency funds held in trust (note 7(b)) Deferred revenue (note 6) Deferred contributions (note 9) Fund balances: Invested in capital assets (note 8) Internally restricted | 1,285,699 9,546 — — 1,528,961 1,615,160 1,868,057 — | | _ _ _ _ _ _ 21,385 _ _ 21,385 | \$ | - - - - - 3,997 - 3,997 | \$ | 50,786 448,625 | \$ | 1,285,699 554,759 50,786 448,625 2,573,585 1,615,160 1,868,057 25,382 | • | 1,746,570 736,400 131,940 295,92 3,624,270 1,710,370 1,943,770 24,160 (847,28 |
| Accounts payable and accrued liabilities (note 4) Agency obligations (note 7(a)) Agency funds held in trust (note 7(b)) Deferred revenue (note 6) Deferred contributions (note 9) Fund balances: Invested in capital assets (note 8) Internally restricted | 1,285,699 9,546 ———————————————————————————————————— | | | \$ | | \$ | 50,786 448,625 | * | 1,285,699 554,759 50,786 448,625 2,573,585 1,615,160 1,868,057 25,382 (867,458) | • | 1,746,576 736,409 131,940 295,92 3,624,272 1,710,379 |

Approved by the Board:

_____ Director _____ Director

THE CHILDREN'S AID SOCIETY OF THE UNITED COUNTIES OF STORMONT, DUNDAS AND GLENGARRY Statement of Operations and Changes in Fund Balances

Year ended March 31, 2018, with comparative information for 2017

| | Operating | General | Program | 2018 | 2017 |
|--|--------------------|-----------|-----------------|--------------------|--------------------------|
| | Fund | Fund | Funds | Total | Total |
| | | | (Schedule B) | | |
| Revenue: | | | | | |
| Operating grants Balance budget funds | \$ 21,759,074 — | \$ - - | \$ 107,761 - | \$ 21,866,835 — | \$ 22,423,801 756,665 |
| Child welfare recoveries | 377,176 | _ | _ | 377,176 | 695,124 |
| Interest income Amortization of deferred | 17,083 | 272 | _ | 17,355 | 9,872 |
| contributions | 95,576 | _ | _ | 95,576 | 119,134 |
| Other income | 403,410 | _ | _ | 403,410 | 556,372 |
| Minor capital | _ | _ | 19,500 | 19,500 | 142,700 |
| Fundraising | _ | 4,035 | _ | 4,035 | 4,033 |
| | 22,652,319 | 4,307 | 127,261 | 22,783,887 | 24,707,701 |
| Expenses (Schedule C) | 22,030,317 | 3,090 | 127,260 | 22,160,667 | 24,923,824 |
| Excess (deficiency) of revenue | | | | | |
| over expenses from current | 000 000 | 4.047 | 4 | 000 000 | (040,400) |
| year operations | 622,002 | 1,217 | 1 | 623,220 | (216,123) |
| Settlements | (717,896) | _ | _ | (717,896) | (25,037) |
| Excess (deficiency) of revenue | | | | | |
| over expenses | (95,894) | 1,217 | 1 | (94,676) | (241,160) |
| Fund balances, | | | | | |
| beginning of year | 1,096,493 | 20,168 | 3,996 | 1,120,657 | 1,361,817 |
| Fund balances, | | | | | |
| end of year | \$ 1,000,599 | \$ 21,385 | \$ 3,997 | \$ 1,025,981 | \$ 1,120,657 |

See accompanying notes to financial statements.

Statement of Cash Flows

Year ended March 31, 2018, with comparative information for 2017

| | | 2018 | | 2017 |
|--|----|-----------|----|------------|
| Cash provided by (used in): | | | | |
| Operating activities: | | | | |
| Excess (deficiency) of revenue over expenses | | | | |
| from current year operations | \$ | 623,220 | \$ | (216,123) |
| Items not involving cash: | | | | , , , |
| Amortization of deferred contributions | | (95,576) | | (119, 134) |
| Amortization of capital assets | | 170,937 | | 189,186 |
| Changes in non-cash operating working capital: | | | | |
| Accounts receivable | | 938,242 | | (345,025) |
| Prepaid expenses | | 22,521 | | 55,426 |
| Accounts payable and accrued liabilities | | (460,877) | | 189,356 |
| Agency obligations | | (181,650) | | (48,503) |
| Agency funds held in trust | | (81,154) | | 78,150 |
| Deferred revenue | | 153,061 | | 69,156 |
| | | 1,088,724 | | (147,511) |
| Financing activities: | | | | |
| Deferred contributions recovered by the ministry | | (717,896) | | (25,037) |
| Increase (decrease) in cash | | 370,828 | | (172,548) |
| Cash, beginning of year | | 475,008 | | 647,556 |
| | | | | |
| Cash end of year | \$ | 845 836 | Φ. | 475 NN8 |
| Cash, end of year | \$ | 845,836 | \$ | 475,008 |
| | \$ | 845,836 | \$ | 475,008 |
| Cash comprised of: | · | , | | |
| Cash comprised of: Cash | \$ | 25,382 | \$ | 24,164 |
| Cash comprised of: | · | , | | |

See accompanying notes to financial statements.

Notes to Financial Statements

Year ended March 31, 2018

The Children's Aid Society of the United Counties of Stormont, Dundas and Glengarry ("the Society") is incorporated without share capital under the laws of Ontario and its operations are governed by the Child and Family Services Act (R.S.O. 2006). The Society is a registered charity under the Income Tax Act and as such, is exempt from income tax.

1. Significant accounting policies:

The financial statements have been prepared in accordance with Canadian public sector accounting standards including the 4200 standards for government not-for-profit organizations. A statement of re-measurement gains and losses has not been included as there are no matters to report therein.

(a) Fund accounting:

The Society follows the restricted fund method of accounting for contributions.

The financial statements separately disclose the activities of the following funds maintained by the Society:

The Operating Fund reflects the activities associated with the Society's mandate under the Child and Family Services Act (R.S.O. 2006).

The General Fund reflects the activities relating to the Society's land, building and equipment financed by sources other than operating grant revenue. It also reflects the Society's revenue and expenses from volunteer activities. The Board of Directors approves the transfers of the excess of revenue over expenses of these funds.

The Ministry of Community and Social Services Funds, designated in these financial statements under the heading Program Funds, reflect activities relating to the Society's ACL Group Living Supports program, C & FI Independence Preparation program and Partner Facility Renewal program financed by sources other than operating grant revenue. These funds are restricted for specific uses and must be reported individually.

(b) Ministry of Children and Youth Services Funding

The total funding to the Society is not finalized until the Ministry of Children and Youth Services of Ontario ("MCYS") has reviewed the financial returns for the year. Any adjustments to the funding which may result from negotiations with the Ministry are reflected in the accounts when negotiations have been concluded. The adjustments are reported on the statement of operations and changes in fund balances as MCYS settlements.

As per current MCYS policy, surplus amounts are recovered and set aside for use against future deficits to a maximum of 3 years.

Notes to Financial Statements (continued)

Year ended March 31, 2018

1. Significant accounting policies (continued):

(c) Capital assets:

Purchased capital assets are recorded at cost. Contributed capital assets are recorded at fair value at the date of contribution. Assets acquired under capital leases are amortized over the estimated life of the assets or over the lease term, as appropriate. Repairs and maintenance costs are charged to expense. Betterments which extend the estimated life of an asset are capitalized. When a capital asset no longer contributes to the Society's ability to provide services, its carrying amount is written down to its residual value.

Amortization is provided using the following methods and annual rates:

| | Basis | Rate |
|-----------------------------------|-------------------|-------------|
| Buildings and shed | Declining balance | 4% |
| Furniture, fixtures and equipment | Declining balance | 20% and 30% |
| Computer equipment | Declining balance | 30% |
| Computer software | Straight-line | 25% |

(d) Revenue recognition:

Grant revenue, which is 100% provincially funded, is recognized on the basis of the lower of:

- (i) actual expenses eligible for operating grant; and
- (ii) approval of fiscal allocation by the area office of the Ministry of Children and Youth Services, Province of Ontario.

The Society follows the deferral method of accounting for contributions, which include donations and government grants.

Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Externally restricted contributions, such as trust funds, are recognized as revenue in the year in which related expenses are incurred. Contributions restricted for the purchase of capital assets are deferred and amortized into revenue on a declining basis, at a rate corresponding with the amortization rate for the related capital assets.

(e) Contributed services:

A substantial number of volunteers contribute a significant amount of their time each year. Because of the difficulty of determining the fair value, contributed services are not recognized in the financial statements.

Notes to Financial Statements (continued)

Year ended March 31, 2018

1. Significant accounting policies (continued):

(f) Financial instruments:

Financial instruments are recorded at fair value on initial recognition. Financial instruments are subsequently recorded at cost or amortized cost, unless management has elected to carry the instruments at fair value. The Society has not elected to subsequently carry any such financial instruments at fair value.

Financial instruments are adjusted by transaction cost incurred on acquisition and financing costs, which are amortized using the straight-line method.

Financial assets are assessed for impairment on an annual basis at the end of the fiscal year if there are indicators of impairment. If there is an indicator of impairment, the Society determines of there is a significant adverse change in the expected amount or timing of future cash flows from the financial asset. If there is a significant adverse change in the expected cash flows, the carrying value of the financial asset is reduced to the highest of the present value of the expected cash flows, the amount that could be realized from selling the financial asset or the amount the Society expects to realize by exercising its right to any collateral. If events and circumstances reverse in a future period, an impairment loss will be reversed to the extent of the improvement, not exceeding the initial carrying value.

(g) Employee future benefits:

The Society makes contributions to the Ontario Municipal Employees Retirement Fund (OMERS), which is a multi-employer, defined benefit pension plan. The Society has adopted defined contribution plan accounting principles for this Plan because insufficient information is available to apply defined benefit plan accounting principles.

(h) Use of estimates:

The preparation of the financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the year. Significant items subject to such estimates and assumptions include the carrying amount of capital assets. Actual results could differ from those estimates.

Notes to Financial Statements (continued)

Year ended March 31, 2018

2. Accounts receivable:

| | 2018 | 2017 |
|--|--|---|
| Due from other Societies Due from Province of Ontario HST rebates receivable General | \$ 41,615 10,868 181,315 177,091 | \$ 65,674 843,350 191,595 248,512 |
| | \$ 410,889 | \$ 1,349,131 |

3. Capital assets:

| | | | | | | 2018 | | 2017 |
|-------------------------|----|-----------|----|--------------|----|-----------|----|-----------|
| | | | Α | ccumulated | | Net book | | Net book |
| | | Cost | á | amortization | | value | | value |
| Shed | \$ | 147,787 | \$ | 36,733 | \$ | 111,054 | \$ | 115,682 |
| Land | Ψ | 225,000 | Ψ | - | Ψ | 225,000 | Ψ | 225,000 |
| Buildings | | 4,768,360 | | 1,761,256 | | 3,007,104 | | 3,132,383 |
| Generator | | 315,695 | | 241,214 | | 74,481 | | 93,102 |
| Tractor | | 27,752 | | 24,732 | | 3,020 | | 4,315 |
| Furniture, fixtures and | | | | | | | | |
| equipment | | 383,424 | | 351,531 | | 31,893 | | 39,867 |
| Computer equipment | | 522,756 | | 492,091 | | 30,665 | | 43,805 |
| Computer software | | 154,790 | | 154,790 | | _ | | _ |
| _ | \$ | 6,545,564 | \$ | 3,062,347 | \$ | 3,483,217 | \$ | 3,654,154 |

Cost and accumulated amortization at March 31, 2017 amounted to \$6,545,564 and \$2,891,410, respectively.

Amortization for the year amounted to \$170,937 (2017 - \$189,186).

4. Accounts payable and accrued liabilities:

| | 2018 | 2017 |
|---|--------------------------------|------------------------------|
| Trade payables and accrued liabilities Province of Ontario Government remittances payable | \$ 1,272,696 3,997 9,006 | \$ 1,492,359 - 254,217 |
| | \$ 1,285,699 | \$ 1,746,576 |

Notes to Financial Statements (continued)

Year ended March 31, 2018

5. Bank indebtedness:

The bank loans are secured by a general security agreement and specific charge on equipment, land and buildings. The interest rate on the operating line of credit is prime less .25%. The authorized limit of the line of credit is \$1,250,000. The line of credit was undrawn as at March 31, 2018 (2017 - \$65,000).

6. Deferred revenue:

This reserve consists of donations and other receipts received by the Society from individuals and other organizations for special activities. The receipts and disbursements in this account are summarized as follows:

| | 2018 | 2017 |
|---------------------------------|---------------|---------------|
| Balance, beginning of year | \$ 295,921 | \$ 226,765 |
| Revenue: | | |
| Donations | 284,899 | 170,800 |
| Interest earned | 542 | 661 |
| Other | _ | 3,189 |
| | 285,441 | 174,650 |
| Expenses - special activities | 132,737 | 105,494 |
| Excess of revenue over expenses | 152,704 | 69,156 |
| Balance, end of year | \$ 448,625 | \$ 295,921 |

7. Agency obligations:

(a) The Society acts as an agent, which holds resources and makes disbursements on behalf of various unrelated individuals or groups. The Society has no discretion over such agency transactions.

Resources received in connection with such agency transactions are reported as liabilities not revenue and subsequent distributions are reported as decreases to this liability.

Notes to Financial Statements (continued)

Year ended March 31, 2018

7. Agency obligations (continued):

(a) (continued):

At March 31, 2018, these obligations consisted of:

| | | 2018 | | 2017 |
|--|----|-----------|----|-----------|
| Registered educational savings program (RESP): | | | | |
| Balance, beginning of year | \$ | 122,114 | \$ | 61,795 |
| Universal child care benefit funds received | • | 74,960 | • | 126,164 |
| Transfer to individual RESP account | | (110,833) | | (11,737) |
| Contributions made to individual RDSP accounts | | (4,071) | | (54,108) |
| Bank fees | | (9) | | |
| Balance, end of year | | 82,161 | | 122,114 |
| Ontario child tax benefit equivalent (OCBE): | | | | |
| Balance, beginning of year | | 532,281 | | 629,366 |
| Grants received | | 115,473 | | 199,578 |
| Interest | | 3,787 | | 4,510 |
| Disbursements | | (188,489) | | (301,173) |
| Balance, end of year | | 463,052 | | 532,281 |
| | \$ | 545,213 | \$ | 654,395 |

The Society holds resources and makes disbursements at its discretion for the Registered disability savings program.

Resources received in connection with such agency transactions are reported as liabilities, not revenue, and subsequent distributions are reported as decreases to this liability.

At March 31, these obligations consisted of:

| | 2018 | 2017 |
|---|-------------------------------------|------------------------------------|
| Registered disability savings program (RDSP): Balance, beginning of year Universal child care benefit funds received Contributions made to individual RDSP accounts | \$ 82,014 40,710 (113,178) | \$ 93,751 61,778 (73,515) |
| Balance, end of year | 9,546 | 82,014 |
| | \$ 554,759 | \$ 736,409 |

Notes to Financial Statements (continued)

Year ended March 31, 2018

7. Agency obligations (continued):

(b) Agency funds held in trust:

The Society acts as a host agency, which receives funds in trust and makes disbursements on behalf of the Public Health Branch of the Ontario Ministry of Health and the Federal Government for a variety of programs.

Each of these programs represent provincial and federal activities that are not specific to this Society or its municipal boundaries. The Society has no recourse to the funds or obligation to settle any debts incurred by these programs. As a result, program revenue and expenses are not reported on the "Statement of Operations" of the Society. Net unspent (unfunded) funds at year end are reported as assets or liabilities on the "Statement of Financial Position".

| | 2018 | 2017 |
|--|---|--------------------------------------|
| Funds held in trust as cash, beginning of year Funds received during the year Funds disbursed during the year Recovered by Wendy's Wonderful Kids | \$ 131,940 382,131 (389,651) (73,634) | \$ 53,790 245,504 (167,354) |
| Funds held in trust as cash, end of year | \$ 50,786 | \$ 131,940 |

8. Investment in capital assets:

Investment in capital assets is calculated as follows:

| | 2018 | 2017 |
|---|--------------|--------------|
| Capital assets | \$ 3,483,217 | \$ 3,654,154 |
| Amounts financed by: Deferred contributions - capital | (1,615,160) | (1,710,380) |
| | \$ 1,868,057 | \$ 1,943,774 |

Notes to Financial Statements (continued)

Year ended March 31, 2018

8. Investment in capital assets (continued):

Change in net assets invested in capital assets is calculated as follows:

| | 2018 | 2017 |
|---|--------------------|---------------------|
| Amortization of capital assets | \$ (170,937) | \$ (189,186) |
| Amortization of deferred contributions | 95,576 (75,361) | 119,134 (70,052) |
| Net change in investment in capital assets: Amounts funded by: Deferred contributions - capital | (357) | _ |
| | \$ (75,718) | \$ (70,052) |

9. Deferred contributions:

The balance of unamortized capital contributions, in the form of grants and donations, related to capital assets consists of the following:

| | 2018 | 2017 |
|--|---------------------------------|--------------------------------|
| Balance, beginning of year Add: amounts received related to future periods Less: amounts recognized as revenue | \$ 1,710,379 357 (95,576) | \$ 1,829,513 - (119,134) |
| Balance, end of year | \$ 1,615,160 | \$ 1,710,379 |

10. Economic dependence:

The Society is economically dependent on the Ministry of Children and Youth Services to provide sufficient funds to continue operations, replace essential equipment and complete its capital projects.

11. Partner facility renewal fund:

Infrastructure funding supports directly-operated facilities and transfer payment agencies for the acquisition, construction, renovation and renewal of capital assets to support the effective delivery of ministry programs.

Notes to Financial Statements (continued)

Year ended March 31, 2018

11. Partner facility renewal fund (continued):

Amounts received and invested in capital assets are recorded as deferred contributions and the expenditures are set up as capitals assets. These amounts are then written down based on the approved amortization rates.

The following is a breakdown of the specific amounts pertaining to the Partner Facility Renewal (PFR) Program.

| | 2018 | 2017 |
|--|--------------|---------------|
| Partner facility renewal funds - capital grants received | \$ 19,500 | \$ 155,398 |
| Capital expenditures in year | (27,484) | (161,612) |
| Expensed through child welfare | 7,984 | _ |
| | | (6,214) |
| Less: amount recovered by Ministry | | (106,737) |
| | _ | (112,951) |
| PFR balance, beginning of year | 3,994 | 116,945 |
| PFR balance, end of year | \$ 3,994 | \$ 3,994 |

12. Pension plan:

The Society makes contributions to the Ontario Municipal Employees Retirement System (OMERS), which is a multi-employer plan, on behalf of its employees. The plan is a defined benefit pension plan which specifies the amount of the retirement benefit to be received by the employees, based on the length of service and rates of pay. The OMERS Board of Trustees representing plan members and employers, is responsible for overseeing the management of the pension plan, including investment of the assets and administration of the benefits. OMERS provides pension services to approximately 1,000 employers and 450,000 plan members.

Notes to Financial Statements (continued)

Year ended March 31, 2018

12. Pension plan (continued):

Each year an independent actuary determines the funding status of the OMERS pension plan (the Plan) by comparing the actuarial value of the invested assets to the estimated present value of all pension benefits that members have earned to date. The most recent actuarial valuation of the Plan was conducted at December 31, 2014. The results of this valuation disclosed total actuarial liabilities of \$77,284 million in respect of defined benefit obligations with actuarial assets of \$70,206 million indicating an actuarial deficit of \$7,078 million. Because OMERS is a multi-employer plan, any pension plan surpluses or deficits are a joint responsibility of employers and plan members participating in the Plan. The Society has adopted defined contribution plan accounting principles for this plan because insufficient information is available to apply defined benefit plan accounting principles. As a result, the Society does not recognize any share of the OMERS pension deficit.

The amount contributed to OMERS by the Society was \$1,025,799 (2017 - \$1,082,814), for current service and is included as an employee benefits expense in the operating fund, on the statement of operations and changes in fund balances.

13. Contingent liability:

The nature of the Society's activities is such that there may be litigation pending or in prospect at any time. With the respect to claims at March 31, 2018, management believes that the Society has valid defenses and appropriate insurance coverage in place. In the event any claims are unsuccessful, management believes that such claims are not expected to have a material effect on the Society's financial position.

14. Financial risk and concentration of risk:

(a) Liquidity risk:

Liquidity risk is the risk that the Society will be unable to fulfill its obligations on a timely basis or at a reasonable cost. The Society manages its liquidity risk by monitoring its operating requirements. The Society prepares budget and cash forecasts to ensure it has sufficient funds to fulfill its obligations. There has been no change to the risk exposure from 2017.

Notes to Financial Statements (continued)

Year ended March 31, 2018

14. Financial risk and concentration of risk (continued):

(b) Credit risk:

Credit risk refers to the risk that a counterparty may default on its contractual obligations resulting in a financial loss. The Society is exposed to credit risk with respect to cash and accounts receivable. The Society assesses, on a continuous basis, accounts receivable and provides for any amounts that are not considered collectible in an allowance for doubtful accounts. The Society's allowance for doubtful accounts as at March 31, 2018 is \$Nil (2017 - \$Nil). There has been no change to the risk exposure from 2017.

15. Comparative information:

Comparative information has been reclassified where necessary to conform to new Client and Financial Database system.

16. Adoption of new accounting policies:

On April 1, 2017, the Society adopted Canadian public sector accounting standards PS 2200 Related party disclosures, PS 3420 Inter-entity transactions, PS 3210 Assets, PS 3320 Contingent Assets, and PS 3380 Contractual rights.

The adoption of these standards did not result in an accounting policy change for the Society, and did not result in any adjustments to the financial statements as at April 1, 2017.

Schedule A Statement of Financial Position - Program Funds

March 31, 2018, with comparative information for 2017

| | | | Indeper | C & FI idence aration | ence Facility | | | 2018 Total | 2017 Total | |
|-------------------------------------|----|---|---------|-----------------------------|---------------|-------|----|---------------|---------------|--|
| Assets | | | | | | | | | | |
| Current assets: Cash | \$ | _ | \$ | 3 | \$ | 3,994 | \$ | 3,997 | \$ 3,996 | |
| Fund Balances Internally restricted | \$ | _ | \$ | 3 | \$ | 3,994 | \$ | 3,997 | \$ 3,996 | |

Schedule B

Statement of Operations and Changes in Program Fund Balances

Year ended March 31, 2018, with comparative information for 2017

| | AC | L Group | | C & FI | Partner | | |
|---------------------------------|----|----------|--------|----------|-------------|---------------|---------------|
| | | Living | Indepe | ndence | Facility | 2018 | 2017 |
| | | Supports | Pre | paration | Renewal | Total | Total |
| Revenue: | | | | | | | |
| Operating grants | \$ | _ | \$ | 107,761 | \$ _ | \$ 107,761 | \$ 107,761 |
| Other income | | _ | | · – | _ | | 12,698 |
| Minor capital | | _ | | _ | 19,500 | 19,500 | 142,700 |
| | | _ | | 107,761 | 19,500 | 127,261 | 263,159 |
| Expenses: | | | | | | | |
| . Salaries | | _ | | 75,660 | _ | 75,660 | 75,660 |
| Employee benefits | | _ | | 16,644 | _ | 16,644 | 16,644 |
| Building occupancy | | _ | | 3,768 | _ | 3,768 | 3,768 |
| Clients' personal | | | | | | | |
| needs | | _ | | _ | _ | _ | 130,319 |
| Transportation - | | | | | | | |
| services | | _ | | 4,116 | _ | 4,116 | 4,116 |
| Capital expenditures | | | | | | | |
| (note 11) | | _ | | _ | 27,484 | 27,484 | 161,612 |
| Miscellaneous | | _ | | 7,572 | _ | 7,572 | 7,572 |
| Reallocation to child welfare | | | | _ | (7,984) | (7,984) | |
| | | _ | • | 107,760 | 19,500 | 127,260 | 399,691 |
| Excess of revenue over expenses | | | | | | | |
| (expenses over revenue) | | _ | | 1 | _ | 1 | (136,532) |
| Prior year settlements | | _ | | _ | _ | _ | (106,737) |
| Fund balances, | | | | | | | |
| beginning of year | | _ | | 2 | 3,994 | 3,996 | 247,265 |
| Fund balances, | | | | | | | |
| end of year | \$ | _ | \$ | 3 | \$ 3,994 | \$ 3,997 | \$ 3,996 |

Schedule C Expenses

Year ended March 31, 2018, with comparative information for 2017

| | | Operating | | General | | Program | | 2018 | | 2017 |
|------------------------------------|----|------------|----|---------|----|--------------|----|------------|----|------------|
| | | Fund | | Fund | | Funds | | Total | | Total |
| | | | | | | (Schedule B) | | | | |
| Calarias | \$ | 10 404 252 | ው | | φ | 75 660 | φ | 10 556 012 | φ | 11 100 120 |
| Salaries | Ф | 10,481,253 | Ф | _ | \$ | 75,660 | \$ | 10,556,913 | \$ | ,, |
| Employee benefits | | 2,718,667 | | _ | | 16,644 | | 2,735,311 | | 3,566,600 |
| Travel | | 687,338 | | _ | | 4,116 | | 691,454 | | 853,655 |
| Building occupancy | | 559,085 | | _ | | 3,768 | | 562,853 | | 424,179 |
| Office | | 734,526 | | _ | | 7,572 | | 742,098 | | 429,699 |
| Training and recruitment | | 237,472 | | _ | | _ | | 237,472 | | 221,639 |
| Promotion and publicity | | 147,042 | | _ | | _ | | 147,042 | | 147,248 |
| Professional services - client | | 145,935 | | _ | | _ | | 145,935 | | 189,810 |
| Professional services - non-client | | 140,230 | | _ | | _ | | 140,230 | | 162,158 |
| Boarding rate payments | | 3,498,221 | | _ | | _ | | 3,498,221 | | 4,560,960 |
| Health and related - client | | 259,818 | | _ | | _ | | 259,818 | | 415,824 |
| Client personal needs | | 860,495 | | _ | | _ | | 860,495 | | 909,733 |
| Adoption subsidies | | 16,460 | | _ | | _ | | 16,460 | | 13,851 |
| Targeted adoption subsidies | | 548,550 | | _ | | _ | | 548,550 | | 454,185 |
| Program costs | | _ | | 3,090 | | _ | | 3,090 | | 2,085 |
| Permanency assistance | | 117,185 | | _ | | _ | | 117,185 | | 100,669 |
| Special programs | | 5,992 | | _ | | _ | | 5,992 | | 11,462 |
| Capital expenditures (note 11) | | _ | | _ | | 19,500 | | 19,500 | | 161,612 |
| Miscellaneous | | 240,861 | | _ | | | | 240,861 | | 152,843 |
| Technology | | 529,548 | | _ | | _ | | 529,548 | | 547,426 |
| Internal legal costs | | 101,639 | | _ | | _ | | 101,639 | | 108,056 |
| | \$ | 22,030,317 | \$ | 3,090 | \$ | 127,260 | \$ | 22,160,667 | \$ | 24,923,824 |